Financial Statements

Facing History and Ourselves, Inc.

June 30, 2022 and 2021
FACING HISTORY AND OURSELVES, INC.

Financial Statements

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Independent Auditors’ Report

Board of Directors
Facing History and Ourselves, Inc.
Boston, Massachusetts

Opinion

We have audited the financial statements of Facing History and Ourselves, Inc. (“Facing History”), which comprise the statements of financial position as of June 30, 2022 and 2021, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Facing History as of June 30, 2022 and 2021, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (“GAAS”). Our responsibilities under those standards are further described in the Auditors’ Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Facing History and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Facing History’s ability to continue as a going concern for one year after the date that the financial statements are available to be issued.
Auditors’ Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors’ report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Facing History’s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Facing History’s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Boston, Massachusetts
November 16, 2022
## Statements of Financial Position

### June 30,

### Assets

<table>
<thead>
<tr>
<th>Description</th>
<th>2022</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$17,606,015</td>
<td>$11,569,861</td>
</tr>
<tr>
<td>Investments:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Without donor restrictions</td>
<td>18,186,282</td>
<td>21,465,310</td>
</tr>
<tr>
<td>Endowment and funds functioning as endowment</td>
<td>26,789,774</td>
<td>29,617,290</td>
</tr>
<tr>
<td>Accounts receivable - net</td>
<td>279,471</td>
<td>356,807</td>
</tr>
<tr>
<td>Due from related parties</td>
<td>18,405</td>
<td>742</td>
</tr>
<tr>
<td>Prepaid expenses and other assets</td>
<td>388,793</td>
<td>384,797</td>
</tr>
<tr>
<td>Pledges receivable - net</td>
<td>6,975,650</td>
<td>9,724,559</td>
</tr>
<tr>
<td>Office equipment and leasehold improvements - net</td>
<td>2,040,599</td>
<td>209,255</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td><strong>$72,284,989</strong></td>
<td><strong>$73,328,621</strong></td>
</tr>
</tbody>
</table>

### Liabilities and Net Assets

<table>
<thead>
<tr>
<th>Description</th>
<th>2022</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Liabilities:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$2,148,494</td>
<td>$2,821,611</td>
</tr>
<tr>
<td>Due to related parties</td>
<td>9,495</td>
<td>87,003</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td><strong>2,157,989</strong></td>
<td><strong>2,908,614</strong></td>
</tr>
<tr>
<td>Net assets:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Without donor restrictions</td>
<td>32,885,843</td>
<td>27,109,256</td>
</tr>
<tr>
<td>With donor restrictions</td>
<td>37,241,157</td>
<td>43,310,751</td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td><strong>70,127,000</strong></td>
<td><strong>70,420,007</strong></td>
</tr>
<tr>
<td><strong>Total liabilities and net assets</strong></td>
<td><strong>$72,284,989</strong></td>
<td><strong>$73,328,621</strong></td>
</tr>
</tbody>
</table>

See accompanying notes to the financial statements.
### Statement of Activities

**Year Ended June 30, 2022**  
*(with comparative totals for 2021)*

<table>
<thead>
<tr>
<th></th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total</th>
<th>2021 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Support and revenue:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions and special event revenue</td>
<td>$18,711,611</td>
<td>$11,644,001</td>
<td>$30,355,612</td>
<td>$37,292,715</td>
</tr>
<tr>
<td>Fees</td>
<td>1,381,008</td>
<td>-</td>
<td>1,381,008</td>
<td>984,901</td>
</tr>
<tr>
<td>Other revenues</td>
<td>469,388</td>
<td>-</td>
<td>469,388</td>
<td>300,801</td>
</tr>
<tr>
<td>Spending rate transfer appropriated for operations</td>
<td>1,133,521</td>
<td>-</td>
<td>1,133,521</td>
<td>1,035,534</td>
</tr>
<tr>
<td>Investment return (loss) on investments without donor restrictions</td>
<td>(3,279,028)</td>
<td>-</td>
<td>(3,279,028)</td>
<td>1,437,185</td>
</tr>
<tr>
<td>Net assets released from restrictions - satisfaction of time and purpose restrictions</td>
<td>14,726,079</td>
<td>(14,726,079)</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total support and revenue</strong></td>
<td>$33,142,579</td>
<td>(3,082,078)</td>
<td>$30,060,501</td>
<td>41,051,136</td>
</tr>
<tr>
<td><strong>Expenses:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program services</td>
<td>17,794,852</td>
<td>-</td>
<td>17,794,852</td>
<td>19,425,717</td>
</tr>
<tr>
<td>General administration</td>
<td>4,860,695</td>
<td>-</td>
<td>4,860,695</td>
<td>2,012,790</td>
</tr>
<tr>
<td>Fundraising</td>
<td>4,710,445</td>
<td>-</td>
<td>4,710,445</td>
<td>3,699,446</td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td>$27,365,992</td>
<td>-</td>
<td>$27,365,992</td>
<td>25,137,953</td>
</tr>
<tr>
<td><strong>Change in net assets from operations</strong></td>
<td>5,776,587</td>
<td>(3,082,078)</td>
<td>2,694,509</td>
<td>15,913,183</td>
</tr>
<tr>
<td>Investment return (loss) on endowment</td>
<td>-</td>
<td>(1,853,995)</td>
<td>(1,853,995)</td>
<td>6,203,070</td>
</tr>
<tr>
<td>Spending rate transfer appropriated for operations</td>
<td>-</td>
<td>(1,133,521)</td>
<td>(1,133,521)</td>
<td>(1,035,534)</td>
</tr>
<tr>
<td><strong>Change in net assets</strong></td>
<td>5,776,587</td>
<td>(6,069,594)</td>
<td>(293,007)</td>
<td>21,080,719</td>
</tr>
<tr>
<td>Net assets - beginning of year</td>
<td>27,109,256</td>
<td>43,310,751</td>
<td>70,420,007</td>
<td>49,339,288</td>
</tr>
<tr>
<td><strong>Net assets - end of year</strong></td>
<td>$32,885,843</td>
<td>$37,241,157</td>
<td>$70,127,000</td>
<td>$70,420,007</td>
</tr>
</tbody>
</table>

See accompanying notes to the financial statements.
FACING HISTORY AND OURSELVES, INC.

Statement of Activities

Year Ended June 30, 2021

<table>
<thead>
<tr>
<th></th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Support and revenue:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions and special event revenue</td>
<td>$ 27,199,908</td>
<td>$ 10,092,807</td>
<td>$ 37,292,715</td>
</tr>
<tr>
<td>Fees</td>
<td>984,901</td>
<td>-</td>
<td>984,901</td>
</tr>
<tr>
<td>Other revenues</td>
<td>300,801</td>
<td>-</td>
<td>300,801</td>
</tr>
<tr>
<td>Spending rate transfer appropriated for operations</td>
<td>1,035,534</td>
<td>-</td>
<td>1,035,534</td>
</tr>
<tr>
<td>Investment return on investments without donor restrictions</td>
<td>1,437,185</td>
<td>-</td>
<td>1,437,185</td>
</tr>
<tr>
<td>Net assets released from restrictions - satisfaction of time and purpose restrictions</td>
<td>13,658,397</td>
<td>(13,658,397)</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total support and revenue</strong></td>
<td>44,616,726</td>
<td>(3,565,590)</td>
<td>41,051,136</td>
</tr>
</tbody>
</table>

| **Expenses:** |                              |                         |         |
| Program services | 19,425,717                   | -                       | 19,425,717 |
| General administration | 2,012,790               | -                       | 2,012,790 |
| Fundraising       | 3,699,446                   | -                       | 3,699,446 |
| **Total expenses** | 25,137,953                   | -                       | 25,137,953 |

| **Change in net assets from operations** | 19,478,773 | (3,565,590) | 15,913,183 |
| Investment return on endowment | - | 6,203,070 | 6,203,070 |
| Spending rate transfer appropriated for operations | - | (1,035,534) | (1,035,534) |

| **Change in net assets** | 19,478,773 | 1,601,946 | 21,080,719 |

| Net assets - beginning of year | 7,630,483 | 41,708,805 | 49,339,288 |
| **Net assets - end of year** | $ 27,109,256 | $ 43,310,751 | $ 70,420,007 |

See accompanying notes to the financial statements.
## Statement of Functional Expenses

**Year Ended June 30, 2022**  
(with comparative totals for 2021)

<table>
<thead>
<tr>
<th></th>
<th>Program Services</th>
<th>General Administration</th>
<th>Fundraising</th>
<th>Total</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salary and benefits</td>
<td>$13,443,939</td>
<td>$2,688,728</td>
<td>$3,894,626</td>
<td>$20,027,293</td>
<td>$19,017,722</td>
</tr>
<tr>
<td>Management and technical consulting services</td>
<td>1,784,915</td>
<td>1,179,730</td>
<td>449,314</td>
<td>3,413,959</td>
<td>1,618,741</td>
</tr>
<tr>
<td>Program consultants and contractors</td>
<td>495,060</td>
<td>-</td>
<td>-</td>
<td>495,060</td>
<td>267,120</td>
</tr>
<tr>
<td>Professional services</td>
<td>433,961</td>
<td>294,002</td>
<td>28,734</td>
<td>756,697</td>
<td>693,340</td>
</tr>
<tr>
<td>Other services</td>
<td>168,560</td>
<td>43,798</td>
<td>76,147</td>
<td>288,505</td>
<td>550,161</td>
</tr>
<tr>
<td>Materials and supplies</td>
<td>590,219</td>
<td>496,523</td>
<td>14,405</td>
<td>1,101,147</td>
<td>1,020,646</td>
</tr>
<tr>
<td>Communications</td>
<td>134,674</td>
<td>34,171</td>
<td>32,161</td>
<td>201,006</td>
<td>180,490</td>
</tr>
<tr>
<td>Travel</td>
<td>57,316</td>
<td>3,192</td>
<td>18,601</td>
<td>79,109</td>
<td>429</td>
</tr>
<tr>
<td>Food for events, workshops and seminars</td>
<td>35,609</td>
<td>8,734</td>
<td>77,742</td>
<td>122,085</td>
<td>11,393</td>
</tr>
<tr>
<td>Printing and postage</td>
<td>31,350</td>
<td>15,397</td>
<td>24,783</td>
<td>71,530</td>
<td>75,263</td>
</tr>
<tr>
<td>Books and publications</td>
<td>121,886</td>
<td>630</td>
<td>4,807</td>
<td>127,323</td>
<td>108,540</td>
</tr>
<tr>
<td>Rent and utilities</td>
<td>480,332</td>
<td>95,495</td>
<td>88,848</td>
<td>664,675</td>
<td>806,499</td>
</tr>
<tr>
<td>Depreciation and amortization</td>
<td>17,031</td>
<td>295</td>
<td>277</td>
<td>17,603</td>
<td>787,609</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$17,794,852</strong></td>
<td><strong>$4,860,695</strong></td>
<td><strong>$4,710,445</strong></td>
<td><strong>$27,365,992</strong></td>
<td><strong>$25,137,953</strong></td>
</tr>
</tbody>
</table>

See accompanying notes to the financial statements.
## Statement of Functional Expenses

**Year Ended June 30, 2021**

<table>
<thead>
<tr>
<th></th>
<th>Program Services</th>
<th>General Administration</th>
<th>Fundraising</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salary and benefits</td>
<td>$14,962,896</td>
<td>$1,280,402</td>
<td>$2,774,424</td>
<td>$19,017,722</td>
</tr>
<tr>
<td>Management and technical</td>
<td>1,182,083</td>
<td>77,084</td>
<td>359,574</td>
<td>1,618,741</td>
</tr>
<tr>
<td>consulting services</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program consultants and</td>
<td>262,995</td>
<td>1,580</td>
<td>2,545</td>
<td>267,120</td>
</tr>
<tr>
<td>contractors</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Professional services</td>
<td>188,207</td>
<td>393,885</td>
<td>111,248</td>
<td>693,340</td>
</tr>
<tr>
<td>Other services</td>
<td>485,703</td>
<td>23,043</td>
<td>41,415</td>
<td>550,161</td>
</tr>
<tr>
<td>Materials and supplies</td>
<td>780,867</td>
<td>114,907</td>
<td>124,872</td>
<td>1,020,646</td>
</tr>
<tr>
<td>Communications</td>
<td>141,851</td>
<td>12,119</td>
<td>26,520</td>
<td>180,490</td>
</tr>
<tr>
<td>Travel</td>
<td>407</td>
<td>5</td>
<td>17</td>
<td>429</td>
</tr>
<tr>
<td>Food for events, workshops and</td>
<td>8,892</td>
<td>164</td>
<td>2,337</td>
<td>11,393</td>
</tr>
<tr>
<td>seminars</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Printing and postage</td>
<td>53,969</td>
<td>2,255</td>
<td>19,039</td>
<td>75,263</td>
</tr>
<tr>
<td>Books and publications</td>
<td>103,621</td>
<td>21</td>
<td>4,898</td>
<td>108,540</td>
</tr>
<tr>
<td>Rent and utilities</td>
<td>634,545</td>
<td>54,298</td>
<td>117,656</td>
<td>806,499</td>
</tr>
<tr>
<td>Depreciation and amortization</td>
<td>619,681</td>
<td>53,027</td>
<td>114,901</td>
<td>787,609</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$19,425,717</strong></td>
<td><strong>$2,012,790</strong></td>
<td><strong>$3,699,446</strong></td>
<td><strong>$25,137,953</strong></td>
</tr>
</tbody>
</table>

*See accompanying notes to the financial statements.*
Cash flows from operating activities:

Change in net assets $ (293,007) $ 21,080,719

Adjustments to reconcile change in net assets to net cash provided by operating activities:

Depreciation and amortization 17,603 787,609
Contributions restricted in perpetuity (160,000) (110,000)
Realized and unrealized (gain) loss on investments 5,133,023 (7,640,255)

Changes in:

Accounts receivable 77,336 (109,709)
Prepaid expenses and other assets (3,996) 6,940
Pledges receivable - net 2,748,909 4,152,048
Accounts payable and accrued expenses (673,117) 1,376,522
Deferred revenue - 13,400
Due to/from related parties (95,171) 163,583

Net cash provided by operating activities 6,751,580 19,720,857

Cash flows from investing activities:

Purchase of investments (160,000) (15,110,000)
Proceeds from sale of investments 1,133,521 1,035,534
Purchases of office equipment and leasehold improvements (1,848,947) (166,929)

Net cash used in investing activities (875,426) (14,241,395)

Cash flows from financing activities:

Proceeds from contributions restricted for endowment 160,000 110,000

Net cash provided by financing activities 160,000 110,000

Net increase in cash and cash equivalents 6,036,154 5,589,462

Cash and cash equivalents - beginning of year 11,569,861 5,980,399

Cash and cash equivalents - end of year $ 17,606,015 $ 11,569,861

See accompanying notes to the financial statements.
Note 1 - Description of Organization and Summary of Significant Accounting Policies

Facing History and Ourselves, Inc. ("Facing History") is an educational and professional development organization whose mission is to engage students of diverse backgrounds in an examination of racism, prejudice and anti-Semitism in order to promote the development of a more humane and informed citizenry. By studying the historical development and lessons of the Holocaust and other examples of genocide, students make the essential connection between history and the moral choices they confront in their own lives. Financial support is provided primarily by donations from private individuals, events, and grants from public and private foundations. Facing History also earns income from fees and investment returns.

Facing History is incorporated in Massachusetts and operates internationally. Since its founding in 1976, Facing History has created professional development models for educators. This adaptable model incorporates unique elements shaped to best serve teachers and their students. Facing History gives students a lens to examine the past that offers them an opportunity to recognize bigotry and indifference in their schools and neighborhoods. As the 21st century unfolds, the global context that has always been a part of Facing History’s framework becomes critical, helping teachers and students examine how the perspectives of memory and legacy can lead to prevention. Facing History educates young people to recognize that the challenge for all democracies is to sustain civil society within a global context.

Financial Statement Presentation

The accompanying financial statements have been prepared on the accrual basis and in accordance with accounting principles generally accepted in the United States of America which require that Facing History report information regarding its financial position and activities based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions – Net assets available for general use and not subject to donor restrictions. Facing History maintains board designated net assets totaling $100,000 for the years ended June 30, 2022 and 2021. This category also includes the net investment in office equipment and leasehold improvements.

Net Assets With Donor Restrictions – Net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature that may or will be met, either by passage of time or the use of such resources consistent with donor restrictions. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity but for the application of a spending policy over such funds as described later in these notes.

Cash and Cash Equivalents

Facing History considers all highly liquid debt securities purchased with a maturity of three months or less to be cash equivalents. Cash and cash equivalents are stated at cost plus earned interest and include money market accounts. Cash equivalents held by investment managers are considered part of investments.

Facing History maintains balances at financial institutions which, at times, may exceed federally insured limits. Facing History monitors its exposure and has not experienced any losses in such accounts.
Note 1 - Description of Organization and Summary of Significant Accounting Policies (Continued)

**Investments and Investment Return**

Investments are reported at fair value. Fair value is determined as per the fair value policies below.

Net investment return (loss) is reported in the statements of activities and consists of interest and dividend income, realized and unrealized capital gains and losses, less external and direct internal investment expenses incurred during the period.

**Fair Value Measurements**

Facing History reports certain assets at fair value on a recurring and non-recurring basis depending on the underlying accounting policy for the particular item. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Recurring fair value measures include Facing History’s investment accounts. Non-recurring measures include Facing History’s pledges receivable. Fair value standards require an entity to maximize the use of observable inputs (such as quoted prices in active markets) and minimize the use of unobservable inputs (such as appraisals or valuation techniques).

Net Asset Value (“NAV”) used to value Facing History’s investments is considered a practical expedient and is deemed to represent fair value for reporting purposes when the criteria for using this method are met.

Fair value standards also require Facing History to classify financial instruments (except for those measured using NAV) into a three-level hierarchy, based on the priority of inputs to the valuation technique as follows:

- **Level 1** – Quoted prices are available in active markets for identical instruments as of the reporting date. Instruments which are generally included in this category include listed equity and debt securities publicly traded on an exchange.

- **Level 2** – Pricing inputs are other than quoted prices in active markets, which are either directly or indirectly observable as of the reporting date, and fair value is determined through the use of models or other valuation methodologies.

- **Level 3** – Pricing inputs are unobservable for the instrument and include situations where there is little, if any, market activity for the instrument. The inputs into the determination of fair value require significant management judgment or estimation.

In some instances, the inputs used to measure fair value may fall into different levels of the fair value hierarchy and is based on the lowest level of input that is significant to the fair value measurement.
Note 1 - Description of Organization and Summary of Significant Accounting Policies
(Continued)

Fair Value Measurements (Continued)

Market price is affected by a number of factors, including the type of instrument and the characteristics specific to the instrument. Instruments, with readily available active quoted prices or for which fair value can be measured from actively quoted prices, generally will have a higher degree of market price observability and a lesser degree of judgment used in measuring fair value. It is possible that redemption rights may be restricted or eliminated by the investment manager under unusual circumstances in accordance with the underlying fund agreements.

Pledges Receivable

Pledges are initially recorded at fair value as contribution revenue when verifiably committed by the donor. Unconditional pledges are recorded as receivables when committed by the donor at fair value using Level 2 fair value methods. Conditional pledges are recorded as receivables when barriers to entitlement are met. Fair value is determined in accordance with fair value policies discussed elsewhere in these notes. Pledges and grants expected to be collected in one year or more are discounted to present value using a risk adjusted rate to account for the inherent risk associated with future cash flows. Amortization of the discount is included in contribution revenue. Conditional promises to give are not included as support until such time as the conditions are substantially met. Collectability of pledges are analyzed by management on an instrument-by-instrument basis and due to the history of collections, no reserve was considered necessary at June 30, 2022 or 2021.

Office Equipment and Leasehold Improvements

Software and leasehold improvements are stated at cost when the useful life is greater than one year and when such amounts exceed a management established capitalization threshold. Expenditures for maintenance, repairs and renewals are charged to expense as incurred, whereas major betterments are capitalized as additions to leasehold improvements.

Depreciation of office equipment is computed using the straight-line method over three to five years. Amortization of leasehold improvements is computed using the straight-line method over the shorter of the remaining lease term or the life of the asset.

Revenue Recognition

Revenues are reported as increases in net assets without donor restrictions unless their use is limited by donor-imposed restrictions. Revenue can occur from earned revenue or contributed support.
Note 1 - Description of Organization and Summary of Significant Accounting Policies
(Continued)

Revenue Recognition (Continued)

Under accounting standards for earned revenue, measurement is driven via a principles-based process that requires the entities: (1) identify the contract with the customer; (2) identify the performance obligations in the contract; (3) determine the transaction price; (4) allocate the transaction price to the performance obligations; and (5) recognize revenue when (or as) performance obligations are satisfied. Earned revenue includes the following:

Fees

The proceeds from workshops and seminars are reported in the statements of activities as fees and are recognized as revenue upon completion of the related workshop or seminar which is when Facing History's performance obligation has been met. Any proceeds that have been received in advance of completion are reported in the statements of financial position as deferred revenue.

Contributed support is as follows:

Contributions

Contributions are reported as revenue when unconditionally committed by the donor and are accounted for as with donor restrictions if such gift or pledge has time, purpose or endowment type restrictions associated with it. Expiration of donor-imposed restrictions are reported as net assets released from restrictions as restrictions are met. All other contributions are reported as without donor restrictions.

Conditional contributions are recorded as revenue when such amounts become unconditional which generally involves the meeting of a barrier to entitlement. This can include items like meeting a matching provision, incurring specified allowable expenses in accordance with a framework of allowable costs or other barriers. Contributions received pending designation by the donor are considered with donor restrictions until known at which time such are reclassified if required.

Tax Status

Facing History is recognized by the Internal Revenue Service as a tax-exempt organization described in Section 501(c)(3) of the Internal Revenue Code. Accordingly, Facing History is generally exempt from federal and state income taxes. As such, no provision for income taxes has been recorded in the accompanying financial statements.
Note 1 - Description of Organization and Summary of Significant Accounting Policies
(Continued)

Uncertain Tax Positions

Facing History accounts for the effect of any uncertain tax positions based on a “more likely than not” threshold to the recognition of the tax positions being sustained based on the technical merits of the position under scrutiny by the applicable taxing authority.

If a tax position or positions are deemed to result in uncertainties of those positions, the unrecognized tax benefit is estimated based on a “cumulative probability assessment” that aggregates the estimated tax liability for all uncertain tax positions. Facing History has identified its tax status as a tax-exempt entity, and its determinations of which income is related and unrelated, as its only significant tax positions; however, Facing History has determined that such tax positions do not result in any uncertainties requiring recognition. Facing History is not currently under examination by any taxing jurisdiction. Facing History’s federal and state returns are generally open for examination for three years following the date filed.

Functional Expense Allocations

The costs of providing the various programs and activities and supporting services have been summarized on a functional basis in the statements of activities. The statements of functional expenses present the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Depreciation of office equipment and leasehold improvements and operation and maintenance of office equipment and leasehold improvement related expenses have been allocated to functional classifications based on square footage of facilities.

Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Pending Accounting Standards

Management expects to adopt Accounting Standards Update ("ASU") No. 2016-02, Leases, in fiscal year 2023. The standard requires a lessee to recognize a right-of-use asset and a lease liability for all leases, initially measured at the present value of the lease payments, in its statement of financial position. The standard also requires a lessee to recognize a single lease cost, calculated so that the cost of the lease is allocated over the lease term, on a generally straight-line basis. The guidance also expands the required quantitative and qualitative disclosures surrounding leases. The ASU is effective in fiscal year 2023 for Facing History. Facing History is evaluating the impact of the new guidance on the financial statements.
Note 1 - Description of Organization and Summary of Significant Accounting Policies  
(Continued)

Subsequent Events

Facing History has evaluated subsequent events through November 16, 2022, the date the financial statements were authorized to be issued.

Note 2 - Liquidity and Availability

Facing History regularly monitors liquidity to meet its operating needs and other contractual commitments, while also striving to maximize the investment of its available funds. Facing History has various sources of liquidity at its disposal, including cash and cash equivalents, marketable equity securities and a line of credit.

For purposes of analyzing resources available to meet general expenditures over a 12-month period, Facing History considers all expenditures related to its ongoing activities of educational programs and professional development as well as the conduct of services undertaken to support those activities to be general expenditures.

Although not expected to be needed, the spendable yet restricted portion of Facing History’s net assets could be used to meet cash needs if necessary. Prudent investment management, however, must be considered to ensure preservation of the funds for future use.

The following table shows the amounts of the financial assets available within one year of the balance sheet dates to meet general expenditures:

<table>
<thead>
<tr>
<th>Financial assets available to meet general expenditures over the next 12 months:</th>
<th>2022</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$17,606,015</td>
<td>$11,569,861</td>
</tr>
<tr>
<td>Accounts receivable - net</td>
<td>279,471</td>
<td>356,807</td>
</tr>
<tr>
<td>Due from related parties</td>
<td>18,405</td>
<td>742</td>
</tr>
<tr>
<td>Contributions and grants for general expenditures due in one year or less</td>
<td>4,133,519</td>
<td>5,598,589</td>
</tr>
<tr>
<td>Endowment spending rate distribution and appropriation</td>
<td>1,280,684</td>
<td>1,133,521</td>
</tr>
<tr>
<td>Investments not encumbered by donor or board restrictions</td>
<td>18,186,282</td>
<td>21,465,310</td>
</tr>
</tbody>
</table>

Total financial assets available to meet general expenditures over the next 12 months $ 41,504,376 $ 40,124,830
Note 3 - Investments and Fair Value Matters

Investments were comprised of the following at June 30:

<table>
<thead>
<tr>
<th></th>
<th>2022</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Net Total</td>
<td>Net Asset Value</td>
</tr>
<tr>
<td>Cash equivalent</td>
<td>$ 5,936,597</td>
<td>$</td>
</tr>
<tr>
<td>Large Cap</td>
<td>3,304,940</td>
<td>3,304,940</td>
</tr>
<tr>
<td>International Small Cap</td>
<td>3,022,258</td>
<td>3,022,258</td>
</tr>
<tr>
<td>Multistrategy investment fund</td>
<td>32,712,261</td>
<td>32,712,261</td>
</tr>
<tr>
<td><strong>Total investments</strong></td>
<td><strong>$ 44,976,056</strong></td>
<td><strong>$ 39,039,459</strong></td>
</tr>
</tbody>
</table>

2022

Cash equivalent $ 6,472,434 $ - $ 6,472,434
Large Cap 4,359,188 4,359,188 -
International Small Cap 4,300,860 4,300,860 -
Multistrategy investment fund 35,950,118 35,950,118 -
Total investments $ 51,082,600 $ 44,610,166 $ 6,472,434

Facing History has an ownership interest in the Jewish Community Endowment Pool LLP (“JCEP”) which was created in 1998 by Combined Jewish Philanthropies of Greater Boston, Inc. (“CJP”) to serve as an endowment investment solution for small to mid-sized endowment funds of eligible 501(c)(3) public charities. All participants share proportionally in the underlying investment returns and custodial costs relative to their investments in the fund. Facing History utilizes this platform in carrying out the investment policy as approved by the Board of Directors.

During 2021, Facing History diversified their investment portfolio with several additional investments, which was funded by a one-time donation. The horizon for these investments is within five years.

Management has no intentions or plans to liquidate its investment at other than NAV per share.
Note 3 - Investments and Fair Value Matters (Continued)

Facing History’s investments can be redeemed as follows at June 30, 2022:

<table>
<thead>
<tr>
<th>Redemption Frequency</th>
<th>Fair Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Daily</td>
<td>$ 12,263,795</td>
</tr>
<tr>
<td>Monthly</td>
<td>32,712,261</td>
</tr>
<tr>
<td>Quarterly</td>
<td>-</td>
</tr>
<tr>
<td>Annual</td>
<td>-</td>
</tr>
<tr>
<td>Illiquid</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total investments</strong></td>
<td><strong>$ 44,976,056</strong></td>
</tr>
</tbody>
</table>

Investment activities consisted of the following for the years ended June 30:

<table>
<thead>
<tr>
<th></th>
<th>2022</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Investments, beginning of year</td>
<td>$ 51,082,600</td>
<td>$ 29,367,879</td>
</tr>
<tr>
<td>Additions to the investment fund from new gifts and cash flow</td>
<td>160,000</td>
<td>15,110,000</td>
</tr>
<tr>
<td>Spending rate transfer appropriated for operations</td>
<td>(1,133,521)</td>
<td>(1,035,534)</td>
</tr>
<tr>
<td>Net investment return (loss)</td>
<td>(5,133,023)</td>
<td>7,640,255</td>
</tr>
<tr>
<td><strong>Investments, end of year</strong></td>
<td><strong>$ 44,976,056</strong></td>
<td><strong>$ 51,082,600</strong></td>
</tr>
</tbody>
</table>

Investment return is presented as follows:

<table>
<thead>
<tr>
<th></th>
<th>2022</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Investment return (loss) on investments with donor restrictions</td>
<td>$ (1,853,995)</td>
<td>$ 6,203,070</td>
</tr>
<tr>
<td>Investment return (loss) on investments without donor restrictions</td>
<td>(3,279,028)</td>
<td>1,437,185</td>
</tr>
<tr>
<td><strong>Total investment return (loss)</strong></td>
<td><strong>$ (5,133,023)</strong></td>
<td><strong>$ 7,640,255</strong></td>
</tr>
</tbody>
</table>
Note 3 - Investments and Fair Value Matters (Continued)

JCEP invests in diversified assets that allocate exposures across the following investment categories:

- **Cash and Cash Equivalents** including money market funds and other highly liquid debt instruments purchased with maturities of three months or less.
- **Fixed Income Investments** including cash, cash equivalents and direct and indirect investments in bonds and other income securities.
- **Domestic, International, Emerging Markets and Private Equity Investments** including direct and indirect investments in domestic, including Canadian stocks, international stocks, including emerging markets, and other equity investments, including private equity and venture capital funds, and fixed income or cash reserves held by equity investment managers. Over the long term, the equity allocation is intended to preserve the real value of assets.
- **Absolute Return and Hedged Equity Investments** including direct and indirect investments in marketable or semi-marketable strategies such as arbitrage, long/short hedge funds, event driven strategies, provide an “absolute” return on a reasonably consistent basis that in general provides a return of 400 basis points to 500 basis points over Treasury Bills.
- **Real Asset Investments** including direct and indirect investments in real estate and natural resources or commodities.

Note 4 - Pledges Receivable

Pledges receivable are as follows at June 30:

<table>
<thead>
<tr>
<th></th>
<th>2022</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Due in less than one year</td>
<td>$ 4,368,519</td>
<td>$ 5,444,672</td>
</tr>
<tr>
<td>Due in one to five years</td>
<td>2,946,995</td>
<td>4,627,136</td>
</tr>
<tr>
<td>Thereafter</td>
<td>409,600</td>
<td>-</td>
</tr>
<tr>
<td>Present value adjustment</td>
<td>(749,464)</td>
<td>(347,249)</td>
</tr>
<tr>
<td>Pledges receivable - net</td>
<td><strong>$ 6,975,650</strong></td>
<td><strong>$ 9,724,559</strong></td>
</tr>
</tbody>
</table>

At June 30, 2022, three donors accounted for 47% of gross pledges receivable, and at June 30, 2021, two donors accounted for 35% of gross pledges receivable. For the year ended June 30, 2022, two donors accounted for 30% of revenue, and for the year ended June 30, 2021, two donors accounted for 75% of revenue.
Note 5 - Office Equipment and Leasehold Improvements

Office equipment and leasehold improvements are as follows at June 30:

<table>
<thead>
<tr>
<th></th>
<th>2022</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Office equipment</td>
<td>$1,214,147</td>
<td>$1,518,855</td>
</tr>
<tr>
<td>Leasehold improvements</td>
<td>566,011</td>
<td>2,731,223</td>
</tr>
<tr>
<td>Construction in progress</td>
<td>1,462,565</td>
<td>166,929</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>3,242,723</strong></td>
<td><strong>4,417,007</strong></td>
</tr>
<tr>
<td>Accumulated depreciation and amortization</td>
<td>(1,202,124)</td>
<td>(4,207,752)</td>
</tr>
<tr>
<td><strong>Office equipment and leasehold improvements - net</strong></td>
<td><strong>$2,040,599</strong></td>
<td><strong>$209,255</strong></td>
</tr>
</tbody>
</table>

Note 6 - Retirement Plan

Facing History has a qualified 403(b) retirement plan for eligible employees. Employees choose the investment vehicles for employer and voluntary contributions from among a set of options offered by the investment custodian. Facing History contributed to employee retirement accounts at a rate of 5% of eligible employee compensation in addition to any elective deferrals made by employees subject to stated plan limitations. Expenses under this plan were approximately $766,000 and $703,000 in 2022 and 2021, respectively.

Note 7 - Commitments and Contingencies

Lease Commitments

Facing History leased its primary office facilities and other locations under noncancelable operating leases expiring at various dates through fiscal 2027. Under the terms of the leases, increases in operating costs are the responsibility of Facing History. In addition, certain leases provide for scheduled rent increases. During the Coronavirus (COVID-19) pandemic, Facing History moved all staff to work-from-home and did not renew several of its office leases including its primary office facilities for which the agreement expired on June 30, 2022. Going forward, Facing History is utilizing WeWork shared space as their primarily office in Boston, MA, and has instituted a hybrid work model.

Rent expense, including operating costs passed through under these leases, aggregated approximately $541,000 and $642,000 for the years ended June 30, 2022 and 2021, respectively.
Note 7 - Commitments and Contingencies (Continued)

Lease Commitments (Continued)

Minimum lease payments under noncancelable operating leases are as follows for the years ending June 30:

<table>
<thead>
<tr>
<th>Year</th>
<th>Payment</th>
</tr>
</thead>
<tbody>
<tr>
<td>2023</td>
<td>$436,560</td>
</tr>
<tr>
<td>2024</td>
<td>447,162</td>
</tr>
<tr>
<td>2025</td>
<td>364,083</td>
</tr>
<tr>
<td>2026</td>
<td>372,865</td>
</tr>
<tr>
<td>2027</td>
<td>381,862</td>
</tr>
<tr>
<td>Thereafter</td>
<td>42,351</td>
</tr>
<tr>
<td>Total</td>
<td>$2,044,883</td>
</tr>
</tbody>
</table>

Note 8 - Line of Credit

Facing History has a revolving line of credit agreement (the “line”) with a bank that has a maximum borrowing amount of $3,000,000. The line is due on demand. The line, which is unsecured, contains certain financial covenants with which Facing History needs to comply. Interest on the line is calculated at the LIBOR Advantage Rate plus 2.00% which was equal to 3% and 2.24% at June 30, 2022 and 2021, respectively. There were no borrowings outstanding on the line as of June 30, 2022 or 2021.
### Notes to Financial Statements

#### Note 9 - Net Assets and Endowment Matters

Net assets are available for the following purposes at June 30:

<table>
<thead>
<tr>
<th></th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Endowment corpus</td>
<td>$</td>
<td>$ 23,067,132</td>
<td>$ 23,067,132</td>
</tr>
<tr>
<td>Accumulated unspent gains on endowment</td>
<td>-</td>
<td>3,622,642</td>
<td>3,622,642</td>
</tr>
<tr>
<td>Funds functioning as endowment</td>
<td>100,000</td>
<td>-</td>
<td>100,000</td>
</tr>
<tr>
<td>Total endowment and funds functioning as endowment</td>
<td>100,000</td>
<td>26,689,774</td>
<td>26,789,774</td>
</tr>
<tr>
<td>Pledges receivable</td>
<td>-</td>
<td>6,975,650</td>
<td>6,975,650</td>
</tr>
<tr>
<td>Net investment in office equipment and leasehold improvements</td>
<td>2,040,599</td>
<td>-</td>
<td>2,040,599</td>
</tr>
<tr>
<td>Other funds</td>
<td>30,745,244</td>
<td>3,575,733</td>
<td>34,320,977</td>
</tr>
<tr>
<td>Total</td>
<td>$ 32,885,843</td>
<td>$ 37,241,157</td>
<td>$ 70,127,000</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Endowment corpus</td>
<td>$</td>
<td>$ 22,907,132</td>
<td>$ 22,907,132</td>
</tr>
<tr>
<td>Accumulated unspent gains on endowment</td>
<td>-</td>
<td>6,610,158</td>
<td>6,610,158</td>
</tr>
<tr>
<td>Funds functioning as endowment</td>
<td>100,000</td>
<td>-</td>
<td>100,000</td>
</tr>
<tr>
<td>Total endowment and funds functioning as endowment</td>
<td>100,000</td>
<td>29,517,290</td>
<td>29,617,290</td>
</tr>
<tr>
<td>Pledges receivable</td>
<td>-</td>
<td>9,724,559</td>
<td>9,724,559</td>
</tr>
<tr>
<td>Net investment in office equipment and leasehold improvements</td>
<td>209,255</td>
<td>-</td>
<td>209,255</td>
</tr>
<tr>
<td>Other funds</td>
<td>26,800,001</td>
<td>4,068,902</td>
<td>30,868,903</td>
</tr>
<tr>
<td>Total</td>
<td>$ 27,109,256</td>
<td>$ 43,310,751</td>
<td>$ 70,420,007</td>
</tr>
</tbody>
</table>
### Note 9 - Net Assets and Endowment Matters (Continued)

The following represents required disclosure relative to the composition of endowment assets and those functioning as endowment assets at June 30:

<table>
<thead>
<tr>
<th></th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>2022</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Endowment assets and those functioning as endowment assets, beginning of year</td>
<td>$ 100,000</td>
<td>$ 29,517,290</td>
<td>$ 29,617,290</td>
</tr>
<tr>
<td>Cash transferred to investment managers associated with gifts and collections</td>
<td>-</td>
<td>160,000</td>
<td>160,000</td>
</tr>
<tr>
<td>Investment loss</td>
<td>-</td>
<td>(1,853,995)</td>
<td>(1,853,995)</td>
</tr>
<tr>
<td>Expenditures:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Funds transferred to without donor restrictions as allocated under spending policy</td>
<td>-</td>
<td>(1,133,521)</td>
<td>(1,133,521)</td>
</tr>
<tr>
<td><strong>Endowment assets and those functioning as endowment assets, end of year</strong></td>
<td>$ 100,000</td>
<td>$ 26,689,774</td>
<td>$ 26,789,774</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>2021</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Endowment assets and those functioning as endowment assets, beginning of year</td>
<td>$ 100,000</td>
<td>$ 24,239,754</td>
<td>$ 24,339,754</td>
</tr>
<tr>
<td>Cash transferred to investment managers associated with gifts and collections</td>
<td>-</td>
<td>110,000</td>
<td>110,000</td>
</tr>
<tr>
<td>Investment return</td>
<td>-</td>
<td>6,203,070</td>
<td>6,203,070</td>
</tr>
<tr>
<td>Expenditures:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Funds transferred to without donor restrictions as allocated under spending policy</td>
<td>-</td>
<td>(1,035,534)</td>
<td>(1,035,534)</td>
</tr>
<tr>
<td><strong>Endowment assets and those functioning as endowment assets, end of year</strong></td>
<td>$ 100,000</td>
<td>$ 29,517,290</td>
<td>$ 29,617,290</td>
</tr>
</tbody>
</table>
Note 9 - Net Assets and Endowment Matters (Continued)

Endowment

Facing History’s endowment consists of approximately 7 individual funds established for a variety of purposes. Its endowment includes both donor-restricted endowment funds and funds designated by the Board of Directors to function as endowments. As required by GAAP, net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law

Absent explicit donor stipulations to the contrary, Facing History tracks in perpetuity (a) the original value of gifts donated to the endowment to be held in perpetuity, (b) the original gift value of subsequent gifts to the endowment to be held in perpetuity, and (c) accumulations to the endowment in perpetuity made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. Accumulated unspent gains are tracked separately. Amounts are appropriated for expenditure from the overall balances in each fund using its spending policy in a manner consistent with the standard of prudence prescribed under the Uniform Prudent Management of Institutional Funds Act as enacted in the Commonwealth of Massachusetts.

Spending Policy

Facing History appropriates for operations 5% of a trailing three-year moving average of the market value of the assets in endowment funds unless otherwise stated by the donor. In addition, Facing History allocates for operations all interest, dividends, realized and unrealized gains on funds functioning as endowments and other investments without donor restrictions. Investment returns in excess of those appropriated by applying the spending rule are reinvested and increase net assets with donor restrictions. In accordance with this policy, the Board of Directors has authorized an appropriation for operations of $1,280,684 for the fiscal year ending June 30, 2023.

In accordance with state law, Facing History considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

1. The duration and preservation of the fund
2. The purposes of Facing History and the donor-restricted endowment fund
3. General economic conditions
4. The possible effect of inflation and deflation
5. The expected total return from income and the appreciation of investments
6. Other resources of Facing History
7. The investment policies of Facing History

Funds with Deficiencies

From time to time, the fair value of assets associated with the individual donor-restricted endowment funds may fall below the level that the donor requires Facing History to retain as a fund of perpetual duration. In accordance with GAAP, there are no deficiencies of this nature that are reported in net assets with donor restrictions as of June 30, 2022 and 2021.
Note 9 - Net Assets and Endowment Matters (Continued)

Return Objectives and Risk Parameters

Facing History’s investment portfolio is managed to provide for the long-term support of Facing History. Accordingly, these funds are managed with disciplined longer-term investment objectives and strategies designed to meet cash flow and spending requirements. Management of the assets is designed to attain the maximum total return consistent with acceptable and agreed upon levels of risk. It is the goal that the return on investments over the long term will equal the spending rate plus inflation.

Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, Facing History relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). Facing History targets an asset allocation strategy wherein assets are diversified among several asset classes. The pursuit of maximizing total return is tempered by the need to minimize the volatility of returns and preserve capital. As such, Facing History seeks broad diversification among assets having different characteristics with the intent to endure lower relative performance in strong markets in exchange for greater downside protection in weak markets.

Note 10 - Related Parties

Facing History has two affiliates, Facing History and Ourselves CIO (“CIO”) and Facing History and Ourselves Canada (“Canada”) that operate internationally. While the governance of these entities is independent of Facing History, the organizations maintain Memorandums of Understanding that outline the rights and responsibilities of each organization in their affiliated activities. As independent entities, the accounts of these entities are not consolidated with the accounts of Facing History.

Due to/from related parties represents the net payables (receivables) due to (from) Facing History associated with these entities at June 30:

<table>
<thead>
<tr>
<th></th>
<th>Canada</th>
<th>CIO</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2022</td>
<td>2021</td>
</tr>
<tr>
<td>Due to (from) related parties</td>
<td>$ (18,405)</td>
<td>$ 1,479</td>
</tr>
</tbody>
</table>